

**University of Oregon**

**Arena Financial Master Plan, By Year**

Updated Dec. 2010	FYE June 6/30/2007	Actual 2008	Actual 2009	Actual 2010	2011	2012	2013	2014
<b>Arena Operating Revenue</b>								
Ticket Revenue								
Mens Basketball	2,256,000	2,262,461	2,128,171	2,134,225	2,500,000	3,300,000	3,700,000	4,300,000
Womens Basketball	375,000	279,362	234,276	227,490	252,856	287,856	327,016	359,717
Womens Volleyball	18,000	26,000	32,000	44,000	45,450	47,268	49,159	51,125
Student Ticket Allocation	660,000	700,000	700,000	772,000	730,000	772,000	810,600	851,130
Outside Events	-	-	-	-	612,380	1,020,633	1,071,665	1,125,248
Ticket Facility Fee - (per ticket > \$8)	-	-	180,000	180,000	380,000	645,000	645,000	645,000
Ticket Related Revenue	3,309,000	3,267,823	3,274,447	3,357,715	4,520,686	6,072,757	6,603,439	7,332,220
Concessions	163,000	116,000	108,000	114,000	414,000	618,667	649,600	682,080
Merchandise	-	-	-	-	96,875	161,458	169,531	178,007
Duck Athletic Fund	65,000	65,000	65,000	65,000	750,000	1,500,000	1,500,000	1,750,000
Advertising / Sponsorships	220,000	229,000	229,000	229,000	1,029,000	1,131,900	1,245,090	1,369,599
Naming Rights	-	-	-	-	-	-	-	-
Seat Construction Assessment	-	-	-	-	900,000	900,000	900,000	900,000
Arena Operating Revenue	3,757,000	3,677,823	3,676,447	3,765,715	7,710,561	10,384,782	11,067,661	12,211,907
<b>Other Net UOAD Revenue</b>								
Other UOAD Existing Activity Revenue	44,393,000	52,946,177	54,693,553	60,829,214	65,338,981	64,410,703	67,832,813	71,656,027
Other UOAD Existing Activity Expenses	(43,256,000)	(52,200,000)	(55,387,000)	(60,253,597)	(67,489,739)	(68,031,823)	(70,643,963)	(73,296,439)
Ticket Facility Fee - Non Arena (per ticket > \$8)	-	-	679,000	1,694,000	1,994,000	2,444,000	2,444,000	2,444,000
Parking Revenue for Bond Repayment	-	-	-	(200,000)	500,000	500,000	500,000	500,000
Academic Learning Center	-	-	-	(385,000)	(400,000)	(400,000)	(416,416)	(433,073)
Net Other UOAD Revenue	1,137,000	746,177	(14,447)	2,069,617	(41,758)	(1,077,520)	(283,566)	870,516
<b>Arena Revenue and Other Net UOAD Revenue</b>	<b>4,894,000</b>	<b>4,424,000</b>	<b>3,662,000</b>	<b>5,835,332</b>	<b>7,668,803</b>	<b>9,307,262</b>	<b>10,784,095</b>	<b>13,082,423</b>
<b>Arena Operating Expenses</b>								
Salaries & wages	90,000	94,000	97,000	101,000	478,000	853,000	887,120	922,605
Repairs & maint.	87,000	22,000	37,000	28,000	121,500	252,000	262,080	272,563
Materials & supplies	12,000	14,000	15,000	16,000	66,750	121,500	126,360	131,414
Utilities	85,000	102,000	102,000	116,000	287,400	574,800	597,792	621,704
Advertising	-	-	-	-	5,000	10,000	10,400	10,816
General & admin.	2,000	2,000	2,000	2,000	151,566	309,932	322,329	335,222
Game day expenses	661,000	675,000	763,000	824,000	1,005,151	1,239,284	1,288,855	1,340,410
Capital repairs and reserve	-	-	-	-	-	50,000	52,000	54,080
Insurance	6,000	-	-	-	-	-	-	-
Event Preparation for non-UO team events	-	-	-	-	42,000	84,000	87,360	90,854
Arena Operating Expenses	943,000	909,000	1,016,000	1,087,000	2,157,367	3,494,516	3,634,297	3,779,669
<b>UOAD - Net Operating Income</b>	<b>3,951,000</b>	<b>3,515,000</b>	<b>2,646,000</b>	<b>4,748,332</b>	<b>5,511,436</b>	<b>5,812,746</b>	<b>7,149,798</b>	<b>9,302,754</b>
<b>Debt Service and Reserve Requirements</b>								
Autzen Stadium (direct bond debt)	1,657,000	1,951,000	1,817,000	1,822,000	1,880,000	1,880,000	1,880,000	1,880,000
Retiring Hayward Obligation (reimbursed debt)	135,000	-	-	-	-	-	-	-
Other UOAD Existing Debt (reimbursed debt)	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
2005 Series C - Article XI-F(1) Bonds (Land)	-	-	828,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000
Portion of Future Parking Bonds	-	-	-	-	500,000	500,000	500,000	500,000
Projected 2008 Series A - Article XI-F(1) Bonds *	-	-	-	6,848,000	11,501,000	14,515,000	14,515,000	14,515,000
Additional Bond Reserve - Required Deposit	-	-	-	-	500,000	750,000	750,000	750,000
Additional Bond Reserve - Excess Balance	-	-	-	-	-	-	-	-
* Taxable Bonds	2,992,000	3,151,000	3,845,000	11,225,000	16,936,000	20,200,000	20,200,000	20,200,000
<b>UOAD Available Cash after Debt Service</b>	<b>959,000</b>	<b>364,000</b>	<b>(1,199,000)</b>	<b>(6,476,668)</b>	<b>(11,424,564)</b>	<b>(14,387,254)</b>	<b>(13,050,202)</b>	<b>(10,897,246)</b>
Athletics Legacy Fund Withdrawal	-	-	-	6,848,000	11,501,000	14,515,000	12,515,000	11,515,000
Additional Bond Reserve Withdrawal	-	-	-	-	-	-	-	-
Cumulative UOAD Excess (Deficit)	959,000	1,323,000	124,000	495,332	571,768	699,514	164,312	782,066
<b>Athletics Legacy Fund</b>								
Contributions (made mid year)	-	-	-	50,825,000	25,027,579	22,018,299	24,492,204	4,209,475
Investment Earnings 5.00%	-	-	-	-	2,824,539	3,166,863	3,762,219	4,042,122
Withdrawals (made at end of FY)	-	-	-	(6,848,000)	(19,501,000)	(14,515,000)	(12,515,000)	(11,515,000)
Balance (end of the year)	-	-	-	43,977,000	52,328,118	62,998,281	78,737,704	75,474,301
<b>Additional Bond Reserve</b>								
Deposits (\$1 per ticket > \$8 for all athletic events)	-	-	-	-	500,000	750,000	750,000	750,000
Investment Earnings 2.00%	-	-	-	-	5,000	17,600	32,952	48,611
Principal Withdrawals (made at end of FY)	-	-	-	-	-	-	-	-
Excess Balance Transfer	14,515,000	-	-	-	-	-	-	-
Balance (max 1 year annual DS - 2008 Bonds)	-	-	-	-	505,000	1,272,600	2,055,552	2,854,163
	15,392,000	-	-	-	-	-	-	-
<b>Oregon Athletic Department Fund Balance, Legacy Fund and Additional Bond Reserve</b>	<b>1,323,000</b>	<b>124,000</b>	<b>44,472,332</b>	<b>53,404,886</b>	<b>64,970,395</b>	<b>80,957,568</b>	<b>79,110,530</b>	

2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
4,515,000	4,740,750	4,977,788	5,176,899	5,383,975	5,599,334	5,823,307	6,056,240	6,298,489	6,550,429	6,812,446	7,084,944	7,368,341
395,689	435,258	478,784	497,935	517,852	538,567	560,109	582,514	605,814	630,047	655,249	681,458	708,717
53,170	55,297	57,509	59,809	62,201	64,690	67,277	69,968	72,767	75,678	78,705	81,853	85,127
893,687	938,371	985,289	1,024,701	1,065,689	1,108,317	1,152,649	1,198,755	1,246,705	1,296,574	1,348,437	1,402,374	1,458,469
1,181,510	1,240,586	1,302,615	1,354,720	1,408,908	1,465,265	1,523,875	1,584,830	1,648,224	1,714,153	1,782,719	1,854,027	1,928,189
645,000	645,000	645,000	645,000	645,000	645,000	645,000	645,000	645,000	645,000	645,000	645,000	645,000
7,684,056	8,055,261	8,446,984	8,759,064	9,083,626	9,421,171	9,772,218	10,137,307	10,516,999	10,911,879	11,322,554	11,749,657	12,193,843
716,184	751,994	789,593	821,177	854,024	888,185	923,712	960,661	999,087	1,039,051	1,080,613	1,123,837	1,168,791
196,908	196,253	206,066	214,309	222,881	231,796	241,068	250,711	260,739	271,169	282,015	293,296	305,028
1,750,000	1,750,000	2,000,000	2,080,000	2,163,200	2,249,728	2,339,717	2,433,306	2,530,638	2,631,864	2,737,138	2,846,624	2,960,489
1,506,559	1,657,215	1,822,936	1,895,854	1,971,688	2,050,555	2,132,578	2,217,881	2,306,596	2,398,860	2,494,814	2,594,607	2,698,391
900,000	-	-	-	-	-	-	-	-	-	-	-	-
12,743,707	12,410,723	13,265,580	13,770,403	14,295,419	14,841,436	15,409,293	15,999,865	16,614,060	17,252,822	17,917,135	18,608,020	19,326,541
74,325,388	77,751,443	80,069,487	86,272,267	89,723,157	93,312,084	97,044,567	100,926,350	104,963,404	109,161,940	113,528,417	118,069,554	122,792,336
(75,673,354)	(78,041,356)	(79,876,314)	(84,071,367)	(87,434,221)	(90,931,590)	(94,568,854)	(98,351,608)	(102,285,672)	(106,377,099)	(110,632,183)	(116,557,471)	(121,219,769)
2,444,000	2,444,000	2,444,000	2,444,000	2,444,000	2,444,000	2,444,000	2,444,000	2,444,000	2,444,000	2,444,000	2,444,000	2,444,000
500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
(450,396)	(468,411)	(487,148)	(506,634)	(526,899)	(547,975)	(569,894)	(592,690)	(616,397)	(641,053)	(666,695)	(693,363)	(721,098)
1,145,638	2,185,675	2,650,025	4,638,266	4,706,037	4,776,518	4,849,819	4,926,052	5,005,334	5,087,787	5,173,539	3,762,720	3,795,469
13,889,345	14,596,398	15,915,605	18,408,669	19,001,456	19,617,954	20,259,112	20,925,917	21,619,394	22,340,609	23,090,674	22,370,741	23,122,010
959,509	997,889	1,037,805	1,079,317	1,122,490	1,167,389	1,214,085	1,262,648	1,313,154	1,365,680	1,420,308	1,477,120	1,536,205
283,466	294,804	306,597	318,860	331,615	344,879	358,675	373,022	387,942	403,460	419,599	436,382	453,838
136,671	142,138	147,823	153,736	159,886	166,281	172,932	179,850	187,044	194,525	202,306	210,399	218,815
646,572	672,435	699,332	727,305	756,398	786,653	818,120	850,844	884,878	920,273	957,084	995,368	1,035,182
11,249	11,699	12,167	12,653	13,159	13,686	14,233	14,802	15,395	16,010	16,651	17,317	18,009
348,631	362,577	377,080	392,163	407,849	424,163	441,130	458,775	477,126	496,211	516,060	536,702	558,170
1,394,026	1,449,787	1,507,778	1,568,090	1,630,813	1,696,046	1,763,888	1,834,443	1,907,821	1,984,134	2,063,499	2,146,039	2,231,880
56,243	58,493	60,833	63,266	65,797	68,428	71,166	74,012	76,973	80,052	83,254	86,584	90,047
94,489	98,268	102,199	106,287	110,538	114,960	119,558	124,341	129,314	134,487	139,866	145,461	151,279
3,930,855	4,088,089	4,251,613	4,421,678	4,598,545	4,782,486	4,973,786	5,172,737	5,379,647	5,594,833	5,818,626	6,051,371	6,293,426
9,958,490	10,508,309	11,663,992	13,986,992	14,402,911	14,835,468	15,285,327	15,753,180	16,239,747	16,745,777	17,272,048	16,319,370	16,828,584
1,880,000	1,880,000	1,880,000	1,880,000	1,880,000	1,880,000	1,880,000	1,880,000	1,880,000	1,880,000	1,880,000	1,880,000	1,880,000
1,200,000	1,200,000	1,200,000	1,200,000	710,000	710,000	500,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000
1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000
500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000
750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000
20,200,000	20,200,000	20,200,000	20,200,000	19,710,000	19,710,000	19,500,000	19,000,000	19,000,000	19,000,000	19,000,000	19,000,000	18,702,485
(10,241,510)	(9,691,691)	(8,536,008)	(6,213,008)	(5,307,089)	(4,874,532)	(4,214,673)	(3,246,820)	(2,760,253)	(2,254,223)	(1,727,952)	(2,680,630)	(1,873,900)
10,515,000	9,515,000	8,515,000	6,213,008	5,307,089	4,874,532	4,214,673	3,246,820	2,760,253	2,254,223	1,727,952	2,680,630	1,873,900
1,055,556	878,865	857,857	857,857	857,857	857,857	857,857	857,857	857,857	857,857	857,857	857,857	857,857
1,635,786	197,676	71,250	-	-	-	-	-	-	-	-	-	-
3,814,610	3,525,427	3,232,671	2,970,336	2,808,202	2,683,258	2,573,694	2,491,645	2,453,887	2,438,568	2,447,786	2,483,777	2,473,935
(10,515,000)	(9,515,000)	(8,515,000)	(6,213,008)	(5,307,089)	(4,874,532)	(4,214,673)	(3,246,820)	(2,760,253)	(2,254,223)	(1,727,952)	(2,680,630)	(1,873,900)
70,409,697	64,617,800	59,406,721	56,164,048	53,665,162	51,473,888	49,832,909	49,077,734	48,771,368	48,955,713	49,675,546	49,478,693	50,078,727
750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000
64,583	80,875	97,492	114,442	131,731	149,366	167,353	185,700	204,414	223,502	242,972	262,832	283,089
-	-	-	-	-	-	-	-	-	-	-	-	(297,515)
3,668,746	4,499,621	5,347,114	6,211,556	7,093,287	7,992,653	8,910,006	9,845,706	10,800,120	11,773,622	12,766,595	13,779,427	14,515,000
75,133,999	69,996,286	65,611,691	63,233,461	61,616,306	60,324,398	59,600,772	59,781,297	60,429,345	61,587,192	63,299,998	64,115,977	65,451,584

2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038
7,663,075	7,969,598	8,288,382	8,619,917	8,964,714	9,323,303	9,696,235	10,084,084	10,487,447	10,906,945	11,343,223
737,065	766,548	797,210	829,098	862,262	896,753	932,623	969,928	1,008,725	1,049,074	1,091,037
88,532	92,073	95,756	99,587	103,570	107,713	112,021	116,502	121,162	126,009	131,049
1,516,808	1,577,480	1,640,579	1,706,202	1,774,450	1,845,429	1,919,246	1,996,015	2,075,856	2,158,890	2,245,246
2,005,316	2,085,529	2,168,950	2,255,708	2,345,936	2,439,774	2,537,365	2,638,859	2,744,414	2,854,190	2,968,358
645,000	645,000	645,000	645,000	645,000	645,000	645,000	645,000	645,000	645,000	645,000
12,655,797	13,136,228	13,635,878	14,155,513	14,695,933	15,257,970	15,842,489	16,450,389	17,082,604	17,740,109	18,423,913
1,215,543	1,264,164	1,314,731	1,367,320	1,422,013	1,478,893	1,538,049	1,599,571	1,663,554	1,730,096	1,799,300
317,229	329,918	343,115	356,839	371,113	385,958	401,396	417,452	434,150	451,516	469,576
3,078,908	3,202,064	3,330,147	3,463,353	3,601,887	3,745,962	3,895,801	4,051,633	4,213,698	4,382,246	4,557,536
2,806,327	2,918,580	3,035,323	3,156,736	3,283,005	3,414,325	3,550,898	3,692,934	3,840,652	3,994,278	4,154,049
-	-	-	-	-	-	-	-	-	-	-
20,073,803	20,850,955	21,659,193	22,499,761	23,373,951	24,283,109	25,228,634	26,211,979	27,234,658	28,298,244	29,404,374
127,704,030	132,812,191	138,124,679	143,649,666	149,395,652	155,371,478	161,586,338	168,049,791	174,771,783	181,762,654	189,033,160
(126,068,560)	(131,111,303)	(136,355,755)	(141,809,985)	(147,482,384)	(153,381,680)	(161,516,947)	(167,977,625)	(174,696,730)	(181,684,599)	(188,951,983)
2,444,000	2,444,000	2,444,000	2,444,000	2,444,000	2,444,000	2,444,000	2,444,000	2,444,000	2,444,000	2,444,000
500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
(749,942)	(779,939)	(811,137)	(843,582)	(877,326)	(912,419)	(948,915)	(986,872)	(1,026,347)	(1,067,401)	(1,110,097)
3,829,528	3,864,949	3,901,787	3,940,098	3,979,942	4,021,380	2,064,475	2,029,294	1,992,706	1,954,654	1,915,081
23,903,331	24,715,904	25,560,980	26,439,859	27,353,894	28,304,489	27,293,109	28,241,273	29,227,364	30,252,899	31,319,455
1,597,653	1,661,559	1,728,021	1,797,142	1,869,028	1,943,789	2,021,541	2,102,402	2,186,498	2,273,958	2,364,917
471,991	490,871	510,506	530,926	552,163	574,250	597,220	621,108	645,953	671,791	698,662
227,567	236,670	246,137	255,982	266,221	276,870	287,945	299,463	311,441	323,899	336,855
1,076,590	1,119,653	1,164,439	1,211,017	1,259,458	1,309,836	1,362,229	1,416,718	1,473,387	1,532,323	1,593,616
18,730	19,479	20,258	21,068	21,911	22,788	23,699	24,647	25,633	26,658	27,725
580,497	603,717	627,865	652,980	679,099	706,263	734,514	763,894	794,450	826,228	859,277
2,321,156	2,414,002	2,510,562	2,610,984	2,715,424	2,824,041	2,937,002	3,054,483	3,176,662	3,303,728	3,435,877
93,649	97,395	101,291	105,342	109,556	113,938	118,496	123,236	128,165	133,292	138,623
-	-	-	-	-	-	-	-	-	-	-
157,330	163,624	170,169	176,975	184,054	191,417	199,073	207,036	215,318	223,930	232,887
6,545,163	6,806,969	7,079,248	7,362,418	7,656,915	7,963,191	8,281,719	8,612,988	8,957,507	9,315,808	9,688,440
17,358,168	17,908,934	18,481,732	19,077,441	19,696,979	20,341,298	19,011,390	19,628,285	20,269,857	20,937,091	21,631,015
1,880,000	1,880,000	1,880,000	1,880,000							
1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000			
500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000
750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000
(1,047,800)	(1,047,800)	(1,047,800)	(1,047,800)	(1,047,800)	(1,047,800)	(1,047,800)	(1,047,800)	(1,047,800)	(1,047,800)	(1,047,800)
17,952,200	17,952,200	17,952,200	17,952,200	16,072,200	16,072,200	16,072,200	16,072,200	14,717,200	14,717,200	14,717,200
(594,032)	(43,266)	529,532	1,125,241	3,624,779	4,269,098	2,939,190	3,556,085	5,552,657	6,219,891	6,913,815
594,032	43,266	-	-	-	-	-	-	-	-	-
857,857	857,857	1,387,389	2,512,630	6,137,409	10,406,507	13,345,696	16,901,782	22,454,439	28,674,330	35,588,145
2,503,936	2,599,432	2,727,240	2,863,602	3,006,782	3,157,121	3,314,977	3,480,726	3,654,762	3,837,500	4,029,375
(594,032)	(43,266)	-	-	-	-	-	-	-	-	-
51,988,631	54,544,797	57,272,037	60,135,639	63,142,421	66,299,542	69,614,519	73,095,245	76,750,007	80,587,508	<b>84,616,883</b>
750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000
297,800	297,800	297,800	297,800	297,800	297,800	297,800	297,800	297,800	297,800	297,800
(1,047,800)	(1,047,800)	(1,047,800)	(1,047,800)	(1,047,800)	(1,047,800)	(1,047,800)	(1,047,800)	(1,047,800)	(1,047,800)	(1,047,800)
14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000	14,515,000
67,361,488	69,917,654	73,174,426	77,163,269	83,794,830	91,221,049	97,475,216	104,512,027	113,719,446	123,776,838	134,720,028